## Introduction

In accordance with Chapter 151 of the Acts of 2020, this is the eighth quarterly report from the Executive Office of Labor and Workforce Development (EOLWD) regarding the comprehensive modernization and transformation for "the deployment of an online delivery system for unemployment insurance compensation benefits." In addition to focusing on unemployment, EOLWD has continued its focus on post-pandemic and long-term re-employment goals to provide the workforce and employers of Massachusetts with a seamless and efficient job-loss-to-job gain experience. EOLWD is thankful to the Legislature for providing the funding to enable EOLWD to achieve the following goals:

- **Provide outstanding service to the workforce and businesses of MA:** Provide an improved customer experience that is accessible to all, delivers timely and accurate benefits, is compliant with the law, is available online, by phone, and in person, and uses taxpayer money efficiently.
- **Be a national leader**: Be among top performing states measured by the US Department of Labor on federal performance measures in providing services to the workforce including timely and high-quality services, accessibility, and equity.
- Operate efficiently and ensure program integrity: Ensure that benefits are being disbursed to eligible and legitimate unemployment claims and eliminate ineffective or unnecessary business processes to improve streamlined service to customers.
- **Provide accurate, timely and responsive reporting:** Ensure that data is accurate and provided timely, flexibly responding to stakeholder needs and inquiries.

The following are the status and plans for each requirement where EOLWD owns the responsibility to act in Section 1790-3009 of Chapter 151 of the Acts of 2020 that relates solely to the "development, implementation and deployment of an online delivery system for unemployment insurance compensation benefits" as follows:

## **Current Status Bond Language Future Plan** Ref Provided further, that prior to EOLWD has continued to consult EOLWD plans to continue to consult with the Advisory the selection of consultants with the Advisory Council on a bi-Council for expertise and and prior to and during the weekly basis on matters relating to development, implementation accessibility, fair access, plain community perspective in the and deployment of the online areas of accessibility, access, language, and adherence to delivery system, the secretary unemployment law. and adherence to of labor and workforce unemployment law. development and the During the past quarter, the consultants after so chosen Advisory Council was invited by shall consult with an advisory EOLWD to participate in hands-on council of the state workforce testing of the new system to verify employer accessibility, fair access, development board established in section 7 of plain language, and adherence to chapter 23H of the General unemployment law. Laws Additionally, EOLWD engaged the services of an independent third-party consultant with nationally-recognized expertise in compliance with federal and state requirements and national best practices in accessibility and fair access. All testing results have been shared with the Advisory Council and identified issues are being resolved.

4	provided further, that the advisory council shall focus and provide feedback on the unemployment online delivery system including alternate methods of access for individuals with barriers to online systems	The Advisory Council continues to provide input and questions regarding alternate methods of access for individuals with barriers to online systems.	Ongoing
7	provided further, that the advisory council shall submit input to the secretary on the criteria to be utilized for the selection of the bid evaluation	The Advisory Council has submitted to EOLWD various documents for recommended requirements and selection criteria that were incorporated into the RFR, were used for bid evaluation, and now have been incorporated into the draft contract(s) predominately as they relate to accessibility and access.	Requirement fulfilled and completed
8	provided further, that the secretary and the advisory council shall meet quarterly	The Secretary has met with the Advisory Council on the following dates:  • March 18, 2021 • November 17, 2021 • February 25, 2022 • August 23, 2022 • December 6, 2022 • March 28, 2023 • August 9, 2023  The next meeting with the Secretary is scheduled for November 15, 2023.	The Secretary will continue to meet with the Advisory Council quarterly or as close to quarterly as calendars allow.
9	provided further, that the secretary shall submit quarterly reports on the progress of the development, implementation and deployment of an online delivery system for unemployment compensation benefits to the clerks of the house of representatives and the senate	<ul> <li>EOLWD has submitted reports on:</li> <li>June 30, 2021</li> <li>October 19,2021</li> <li>March 4, 2022</li> <li>July 8, 2022</li> <li>November 14, 2022</li> <li>March 1, 2023</li> <li>August 17, 2023</li> <li>October 31, 2023</li> </ul>	EOLWD will continue to submit reports on a quarterly basis.
10	provided further, that the last quarterly report of 2021 shall include a plan for the deployment of the online system and an update on the progress of the development of the online delivery system, including a demonstration of		Requirement fulfilled and completed

	the design and access to the online system and alternate methods of access for individuals with barriers to access, including, but not limited to, individuals without internet access, individuals with limited English proficiency or individuals with disabilities; provided further, that the design shall comply with federal and state requirements for unemployment delivery systems and standards for digital accessibility, including the most recent version of web accessibility standards	
11	provided further, that not later than 90 days of the submission of the development plan, the secretary shall hold a public hearing and solicit testimony on the plan; provided further, that not less than 30 days' notice shall be given for said public hearing	Requirement fulfilled and completed
12	provided further, that not later than 120 days before the online delivery system becomes available for public use, the secretary shall submit a final report on the development of the system to the clerks of the house and senate that shall include, but not be limited to: (i) a summary of testimony received through the public hearing; (ii) a description of the recommendations received; (iii) a description of actions taken as a result of testimony received; and (iv) if action was not taken on a recommendation, a description as to why no action was taken on said recommendation	EOLWD will comply with this requirement not later than 120 days after the final release to the public of the overall unemployment system. It is important to note that the system will be released in two or more modular releases.

provided further, that after consultation with the advisory council, the final report shall also set forth a process for user acceptance testing and for soliciting, accepting and resolving stakeholder feedback for continual improvement, including a public service announcement plan to keep all stakeholders informed about access and changes to the online delivery system

EOLWD will comply with this requirement in advance of the final report and looks forward to consulting with the Advisory Council on the matters of acceptance testing and stakeholder feedback at the appropriate times throughout the development, implementation, testing, and deployment of the system.

## **Program Status:**

Since the last quarterly report, EOLWD has successfully released to the employer community the unemployment employer registration and administration, and tax administration delivery system and operations (Phase 1 - Tax). As of the release of this report, the new system has had the following accomplishments:

- 16,385 Third Party Administrators, who represent ~199,000 of the ~252,000 of the employers registered by DUA have registered in the new system (84%).
- 80,538 Employers, who do not use Third Party Administrators, have registered in the new system.
- There have been 14,986 requests for assistance via the on-line automated chat assistant.
- Over 173,000 individual transactions have been performed by internal DUA staff, Third Party Administrators, and Employers
- The system has processed over \$66M in revenue and \$519K in refunds.
- 68,918 electronic correspondence and 173,410 pieces of physical mail have been issued by the system
- Our vendor FAST Enterprises has met or exceeded expectations on all system Service Level Agreements such as system availability, system performance, resolution of issues found, and customer feedback.

During October, the DUA team is standing ready to support needs, if/as they arise, during the first quarterly wage filing period that runs from October 1<sup>st</sup> until October 31<sup>st</sup>.

Also, Phase 2 efforts for the unemployment benefits system have begun. While the exact date of deployment of that phase has not yet been determined, it is expected it will be in the first quarter of calendar 2025.

## Progress on Accessibility and Engagement with the Advisory Council

EOLWD is looking forward to continuing to work with the Advisory Council regarding accessibility for the unemployment benefits system. EOLWD continues to meet with the Advisory Council every other week throughout the initiative. The Advisory Council continues to provide EOLWD with input and EOLWD continues to address and incorporate input from the Advisory Council regarding accessibility and equity.